

REVENUE BUDGET FOUR YEAR FORECAST					
	Forecasts				
FOUR YEAR BUDGET PROFILES	2016/17	2017/18	2018/19	2019/20	2020/21
	Budget	Proposed	Forecast	Forecast	Forecast
	£000	£000	£000	£000	£000
<b>NET SPEND B/F FROM PREVIOUS YEAR</b>		7,727	7,645	7,847	7,859
add back: Use of New Homes Bonus in Previous Year		634	500	500	304
add back: Interest on Balances as credited to the revenue account in previous year		220	220	220	220
add back: Use of Reserves/Provisions in Previous Year			225		
<b>Net Expenditure on Services before changes (Base Budget excluding use of interest on Balances and use of working balance)</b>	8,581	8,581	8,590	8,567	8,383
<b>Allowance for Pay and Price Inflation</b>					
General Inflation - price base		+180	+190	+190	+190
General Inflation pay bill base		+230	+180	+180	+180
Other		-30			
<b>Prices Increases net of Increased Fees &amp; Charges</b>		+380	+370	+370	+370
<b>Regulation &amp; Legislative Changes</b>					
Pension Fund Valuation 2019					+100
IT and bin replacement programmes transferred from capital			+200		
Increase in Business Rates for EEBC property		+280			
Loss of Housing Benefit Admin Grant		+41	+45	+24	
Increase in provision for property maintenance		+50	+50	+50	
Provision for impact on services of latest benefit reforms		+100	+100	+100	
<b>Legislation Impacts</b>		+471	+395	+174	+100
<b>New Home Bonus</b>					
Estimated New Homes Bonus	-2,116	-1,554	-665	-304	-196
Transfer to Corporate Project Reserve	+1,482	+1,054	+165	+0	+0
<b>NHB Funding used to support General Fund services</b>	-634	-500	-500	-304	-196
<b>Identified Savings</b>					
Restructuring of Senior Management Team			-60		
Star Chamber		-343	-476	-406	
Acquisition of Commercial Property		-172			
Disposal of Ebbisham Centre		-52	-52		
Reduction in homelessness costs through new properties		-75		-122	
<b>Identified savings</b>		-642	-588	-528	+0
<b>Contributions from Reserves/Provisions</b>					
Land charges provision		-55			
S106 Admin		-100			
Business Rates Equalisation Reserve		-70			
		-225	+0	+0	+0
<b>Fees and Charges</b>					
Increased yield on discretionary Fees and Charges		-200	-200	-200	-210
		-200	-200	-200	-210
<b>Interest on Balances (excludes interest credited to strategic reserves)</b>					
Capital Reserves	2,841	2,667	1,994	1,000	1,000
Working Balance	4,623	4,623	4,623	4,623	4,623
Section 106	2,250	1,500	750	0	0
Other Balances	500	500	500	500	500
Investments (average)	10,214	9,290	7,867	6,123	6,123
Interest rate used (supplemented by interest equalisation reserve)	1.25%	1.00%	1.25%	1.50%	2.00%
Interest on Reserves	-128	-93	-98	-92	-122
Interest on Cash Flow / Tax Collection credited to General Fund	-50	-40	-50	-60	-80
<b>Total Interest Forecast</b>	-178	-168	-148	-152	-202
Interest separately allocated to Strategic Reserves					
Add: Use of interest equalisation reserve	-42	-52	-72	-68	-18
<b>Interest credited to General Fund to Finance Services</b>	-220	-220	-220	-220	-220

FOUR YEAR BUDGET PROFILES	2016/17	2017/18	2018/19	2019/20	2020/21
	Budget	Proposed	Forecast	Forecast	Forecast
	£000	£000	£000	£000	£000
<b>SUMMARY OF FORECASTS</b>					
Net Expenditure on Services before changes (Base Budget excluding use of interest on Balances and use of working balance)	8,581	8,581	8,590	8,567	8,383
Price Increases (inflation)		+380	+370	+370	+370
Legislation Impacts		+471	+395	+174	+100
NHB Funding used to support General Fund services	-634	-500	-500	-304	-196
Identified savings		-642	-588	-528	+0
Contributions from Reserves/Provisions		-225	+0	+0	+0
Fees and Charges		-200	-200	-200	-210
Interest credited to General Fund to Finance Services	-220	-220	-220	-220	-220
<b>Forecast Net Cost of Services</b>	<b>7,727</b>	<b>7,645</b>	<b>7,847</b>	<b>7,859</b>	<b>8,227</b>
<b>SETTLEMENT ASSESSMENT FUNDING FORECAST</b>					
RSG	+417	+0	+0	+0	+0
Transitional Grant	+93	+83	+0	+0	+0
Tariff Adjustment	0	0	0	-625	-625
Retained Business Rates	1,216	1,238	1,558	1,589	1,620
Small Business Rate Relief Grant	219	289	0	0	0
Localism Relief Grant	0	0	0	0	0
<b>Formula Grant / Business Rate Retention</b>	<b>1,945</b>	<b>1,610</b>	<b>1,558</b>	<b>964</b>	<b>995</b>
Base Income from Council Tax		5,885	6,045	6,251	6,460
Increase in council tax base			+45	+47	+48
	5,829	5,885	6,090	6,298	6,509
Forecast for increase in Council Tax income £5 per Band D equivalent (2.8%)		+160	+161	+162	+164
<b>Council Tax Income Forecast</b>	<b>5,829</b>	<b>6,045</b>	<b>6,251</b>	<b>6,460</b>	<b>6,673</b>
Deficit on Retained Business Rates	-121	-111			
Collection Fund Surplus	74	101	0	0	0
<b>Assumed Collection Fund Income (Formula Grant + Council Tax)</b>	<b>7,727</b>	<b>7,645</b>	<b>7,809</b>	<b>7,424</b>	<b>7,668</b>
<b>Forecast Budget Shortfall (required use of working balance)</b>	<b>0</b>	<b>0</b>	<b>37</b>	<b>436</b>	<b>559</b>
<b>GENERAL FUND WORKING BALANCE PROJECTION: AFTER SERVICE COST REDUCTION</b>					
Estimated Working Balance b/f	3,171	3,171	3,171	3,134	2,698
Resulting Working Balance c/f	3,171	3,171	3,134	2,698	2,140